

QUESTIONS & ANSWERS

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F5-Networks

106

MoPA Foundation

QUESTION: 93

Which is a portfolio delivery practice?

- A. Categorize
- B. Financial management
- C. Staged release of funding
- D. Governance alignment

Answer: D

QUESTION: 94

Which is a purpose of the categorize practice?

- A. To obtain a clear and transparent view of what is in the development pipeline
- B. To enable effective decision-making on the optimum use of funding and other resources
- C. To ensure that every change initiative falls into a category that directly contributes to strategic objectives
- D. To ensure that every category contains at least one change initiative

Answer: B

QUESTION: 95

How does portfolio management enable the most effective balance of organizational change and business as usual?

1. ensure change initiatives are agreed at the appropriate management level
2. prioritize change initiatives in line with strategic objectives
3. review change initiatives regularly in terms of progress, cost, risk, benefits and strategic contribution
4. cancel change initiatives if other initiatives appear with a better predicted return

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: D

QUESTION: 96

Which is a 'key to success' of the stakeholder engagement practice?

- A. Use of contemporary communications
- B. Evidence-based forecasting
- C. Clarity about governance structures and roles
- D. Involve risk experts

Answer: A

QUESTION: 97

Which is a 'key to success' of the senior management commitment principle?

- A. At least half of the management board must champion the implementation of portfolio management
- B. The Portfolio Strategy includes a compelling vision for the portfolio
- C. Accountabilities for members of management boards will be defined by the Portfolio Office
- D. Senior managers' personal objectives are independent of the success of changes within the portfolio

Answer: C

QUESTION: 98

Which is one of the three broad approaches to implementing portfolio management?

- A. Definition
- B. Balance
- C. One version of the truth
- D. Big bang

Answer: B

QUESTION: 99

Which is an example of a performance metric that can be used to assess the impact of portfolio management?

- A. Speed at which service is provided to customers from the point of first contact

- B. Speed at which initiatives, aimed at improving customer service, progress through the development pipeline
- C. Speed at which customer complaints are dealt with from point of receipt through to resolution
- D. Speed at which requests for change are assessed and responded to by individual projects and programmes

Answer: C

QUESTION: 100

Which statement about multi-level portfolios is true?

- A. There should be clearly defined rules for delegation
- B. Investment decisions are only reviewed at corporate level
- C. Management of sub-portfolios is independent of the portfolio governance body
- D. All current and planned change initiatives must be included in one of the sub-portfolios

Answer: D

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