QUESTIONS & ANSWERS

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Project+

QUESTION: 349

A project manager has decided to reduce the impact of a possible threat. Which of the following risk response strategies BEST describes this action?

- A. Avoidance
- B. Exploiting
- C. Mitigation
- D. Acceptance

Answer: C

QUESTION: 350

Which of the following could be identified as a main stakeholder in any project?

- A. Upper management
- B. Project team member
- C. Project manager
- D. End user

Answer: C

QUESTION: 351

A project manager has analyzed work performance information and identified alarming variances in the project deliverable. Which of the following would be the BEST response for the project manager?

- A. Perform a qualitative risk assessment.
- B. Speak with the project sponsor about possible solutions.
- C. Approve a change request to correct the actions.

D. Recommend corrective actions.

Answer: D

QUESTION: 352

Which of the following risk response strategies involves the use of insurance, performance bonds, or warranties?

- A. Risk acceptance
- B. Risk mitigation
- C. Risk avoidance
- D. Risk transfer

Answer: D

QUESTION: 353

A team member is not happy to be assigned to a certain project manager's project. The team member has been communicating displeasure to the rest of the project team. Which of the following is the BEST thing the project manager can do to help maintain the integrity of the project?

- A. Provide training for all team members on interpersonal communication.
- B. Identify the team members manager and have the manager speak to the person.
- C. Assign the team member to a task on the project that would make the team member happy.
- D. Sit down with the team member privately and work out any differences.

Answer: D

QUESTION: 354

A project manager is informed that material expenditures will increase. Which of the following documents should be referenced to address this increase?

- A. Work Breakdown Structure (WBS)
- B. Cost management plan
- C. Approved project charter

D. Project scope document

Answer: B

QUESTION: 355

A customer is reporting that the projects deliverables are not meeting the acceptance criteria. Which of the following documents MOST likely needs to be updated?

- A. Deliverable summary
- B. Quality checklist
- C. Risk register
- D. Resource assignment matrix

Answer: B

QUESTION: 356

Which of the following techniques can a project manager use to assist with quality planning? (Select THREE).

- A. Peer
- B. review
- B. Critical Chain Method (CCM)
- C. Inspection
- D. Performance Evaluation and Review Technique (PERT)
- E. Work Breakdown Structure (WBS)
- F. Benchmarking

Answer: A, C, F

QUESTION: 357

Which of the following estimating techniques is the MOST accurate?

- A. Parametric estimating
- B. Top-down estimating
- C. Bottom-up estimating
- D. Order-of-magnitude estimating

Answer: C

QUESTION: 358

The portion of the project charter that deals with expected, but not proven, conditions in the project are the high level:

A. constraints.

B. assumptions.

C. risks.

D. cost estimates.

Answer: B

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